

School Improvement Bond Update Bond Accountability Committee Meeting March 31, 2021

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Agenda

- Welcome & Introductions ullet
- **BAC Overview** •
- **Program Updates** ullet
- **Modernization Project Updates** ullet
- **Workplan Discussion** ullet
- Wrap-Up and Adjourn ullet

- 5:30 5:40 pm
- 5:40 5:50 pm
- 5:50 6:05 pm
- 6:05 7:20 pm
 - 7:20 7:30 pm





Public

Comment

(public comments received via email prior to the meeting will be read aloud)

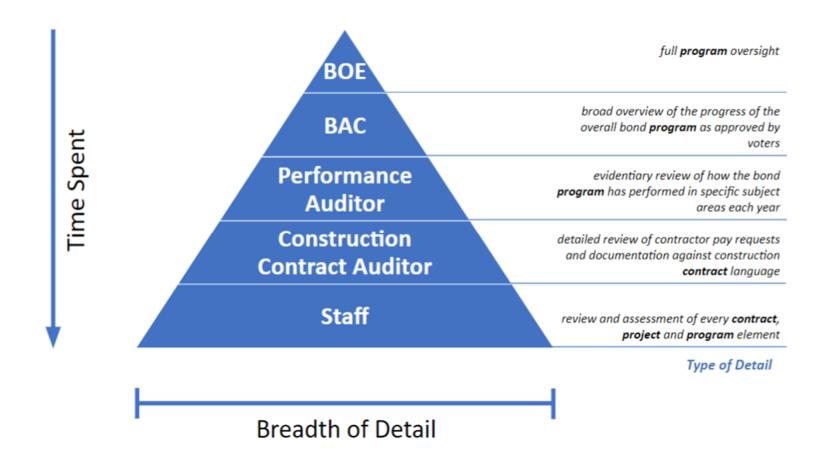




BAC Overview



Role of BAC



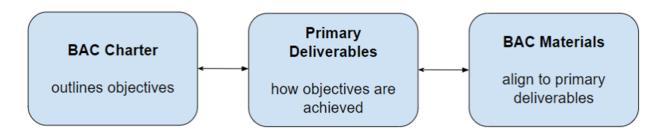
Role of BAC

BAC Charge:

Monitor the planning and progress of the bond programs relative to voterapproved work scope, schedule and budget objectives.

Primary Objectives:

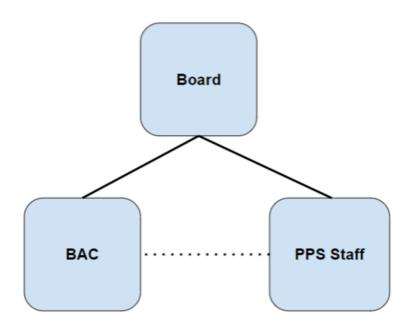
- Review bond progress against approved bond
- Report progress to the board





BAC Deliverables:

- 1. Quarterly Updates to the Board
- 2. Recommendations to the Board
- 3. Recommendations to Staff



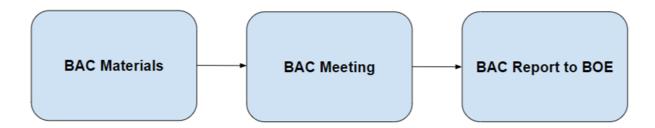
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Role of BAC

BAC Deliverables:

1. Quarterly Updates to the Board

- The BAC provides a regular bond progress updates to the board of education.
- The reports align with the objectives of the BAC charter.
- The reports are based on the materials provided by staff at the regular BAC meetings.



Role of BAC

BAC Deliverables:

2. Recommendations to the Board

- The board may request BAC opinions on specific topics, or the BAC may suggest topics to the board.
- These topics often require additional time and effort of BAC members and often require specialized information/reporting be provided by staff.
- These topics are to be agreed upon by the board and BAC.

	Project Updates	Special Topics - to be confirmed
March	2012 / 2017 / 2020 Modernizations	
May	2017 Health & Safety 2020 Infrastructure	Performance Audit Year 4 Draft Workplan
July	2020 Technology 2020 Curriculum 2020 Capacity	Business Equity Update
September	2012 / 2017 / 2020 Modernizations	Performance Audit Presentation (if not combined with Board Bond/Audit Committee presentations)
November	2017 Health & Safety 2020 Infrastructure	Financial Audit Presentation

2021 Work Plan & Schedule

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Role of BAC

BAC Deliverables:

3. Recommendations to Staff

- Staff may request BAC opinions on specific topics, or the BAC may suggest topics for discussion to staff.
- These topics often require additional time and effort by both staff and BAC members.
- These topics are to be agreed upon by the BAC and staff.

	Project Updates	Special Topics - to be confirmed
March	2012 / 2017 / 2020 Modernizations	
May	2017 Health & Safety 2020 Infrastructure	Performance Audit Year 4 Draft Workplan
July	2020 Technology 2020 Curriculum 2020 Capacity	Business Equity Update
September	2012 / 2017 / 2020 Modernizations	Performance Audit Presentation (if not combined with Board Bond/Audit Committee presentations)
November	2017 Health & Safety 2020 Infrastructure	Financial Audit Presentation

2021 Work Plan & Schedule





Program Update





Office of School Modernization - Program

March 2021

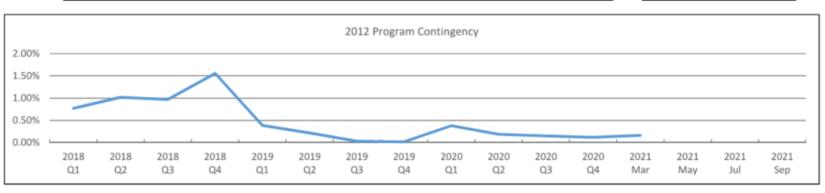
STATUS AT A GLANCE

Legend:		As Planned	Caution	Impa
As planned: no concerns	Budget	X		
Caution: requires attention	Equity		х	
Impacts: impacts occurring	Overall	x		

EQUITY		BUSINESS EQUITY WORKFORCE EQUITY												
		MBE	WBE	SDVBE	ESB	N-C	TOTAL	goal	MIN	goal	FEM	goal	APPR	req
Cumulative	Current	4.70%	6.64%	0.00%	2.38%	0.61%	14.33%	18%	26%	25%	4%	14%	25%	20%
	Prior Report	5.56%	7.17%	0.01%	2.20%	0.77%	15.71%		25%		4%		24%	
12 Month	Current	1.59%	5.24%	0.00%	2.65%	0.03%	9.51%	18%						
12 100000	Prior Report	6.64%	2.77%	0.01%	1.61%	0.05%	11.08%							

Percent of payments made to Certified owned businesses, cumulative and 12-month rolling; Percent of labor hours of apprenticeable trades, cumulative

BUDGET	2012 PROGRAM	Original Budget			Forecasted Over/(Under)	Actuals Approved	
							Γ
	Bond Administration	68,117,563	32,270,008	31,342,003	(928,005)	30,868,453	Γ
	Contingency	25,063,798	990,847	1,508,600	517,753		Г
	Projects	388,818,639	568,646,593	568,262,394	(384,199)	561,280,337	Γ
	2012 Program Totals	482,000,000	601,907,448	601,112,997	(794,451)	592,148,790	Γ



March 2021

Percent

96%

99%

98%

Spent



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Office of School Modernization - Program March 2021

2017 PROGRAM	Original Budget	Current Budget		Forecasted Over/(Under)	Actuals Approved	Percent Spent
Bond Administration	40,000,000	59,835,495	64,116,414	4,280,919	29,635,950	50%
Contingency	20,000,000	93,340,083	13,124,459	(80,215,624)		
Unallocated H&S Funds	150,000,000	24,300,275	24,300,275	-		
Projects	580,000,000	716,887,868	994,835,646	277,947,778	395,786,320	55%
2017 Program Totals	790,000,000	894,363,721	1,096,376,794	202,013,073	425,422,270	48%



2020 PROGRAM	Original Budget	Current Budget		Forecasted Over/(Under)		Percent Spent
Bond Administration	63,098,640	63,098,640	63,098,640	-	4,301,278	7%
Contingency - OSM	93,257,360	93,257,360	93,257,360	-		
Unallocated Project Funds	422,644,000	241,000,000	241,000,000	-		
Projects	629,000,000	810,644,000	810,644,000	-	-	09
2020 Program Totals	1,208,000,000	1,208,000,000	1,208,000,000	-	4,301,278	0%



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Office of School Modernization - Program

March 2021

	TOTALS	2,480,000,000	2,704,271,169	2,905,489,791	201,218,622
OVERALL BOND PROGRAM		Original Budget	Current Budget	Completion	Over/(Under)
				Estimate At	Forecasted

	Percent
Actuals Approved	Spent
1,021,872,338	38%

PROGRAM NOTES

Staffing:

- Program Management
- * Lauren Poling, new Senior Manager of Business Operations, is reviewing positions/processes, training new staff, and taking lead on audit coordination
- * Darren Lee, long-time consultant to OSM, has now started as a PPS employee in the Director of Construction role
- * new Bond Diversity Equity and Inclusion Manager position description is being reviewed by HR and upper leadership prior to recruitment

- Operations

- * two new Invoicing Specialists, Thao Dinh and Juan Ledezma, started in 2021
- * new eBuilder Administrator David Maunu starting to develop robust in-house eBuilder support practices, and reviewing processes
- * new Finance recruitment being developed to address additional workload due to the 2020 Bond
- Project Management
- * three new Project Manager 1 staff started since last BAC meeting in October 2020
- * PM2 recruitments are ongoing to staff multiple 2020 Bond-related positions
- * PM3 recruitments are also ongoing to staff 2020 Bond-related positions

Equity:

- OSM meets regularly with COO Jung, P&C Senior Director Courtnage, and Dep Supt Hertz to track equity-related process improvements
- BDEI Manager position (noted above) is in development, and intended as a program management-level position
- P&C and OSM have been revising RFP criteria to place greater focus on equity and standardize points-distribution for equity criteria

Audits:

- Performance auditors are in field work for Year 3; draft work plan for Year 4 is being developed and will be presented at May BAC meeting
- Midpoint construction audits have been completed for MHS and LHS modernization projects; Grant final payment audit is underway

2020 Bond:

- OSM is working with District departments to collect data, develop goals, and create a selection/prioritization process for Infrastructure scopes
- OSM Operations staff have been developing procedures for oversight of encumbrances and expenditures for Technology and Curriculum scopes
- Primary set-up of funding and projects in eBuilder is complete, but additional refinement is needed, particularly for reporting
- Recruitments are under way to staff 2020 work, including operational support



Modernization Project Updates





STATUS DEFINITIONS

	As Planned	Caution	Impacts	
Rudget	Pre-50% const: > 10% Project Contingency	Pre-50% const: 0% - 10% Project Contingency	Pre-50% const: < 0% Project Contingency	
Budget	Post-50% const: > 5% Project Contingency	Post-50% const: 0% - 5% Project Contingency	Post-50% const: < 0% Project Contingency	
Equity	certified business participation > 18% and workforce equity > 20%	certified business participation 10% - 18% or workforce equity 10% - 20%	certified business participation < 10% or workforce equity < 10%	
Schedule	0 or less weeks delay to SC	0+ up to 4 weeks delay to SC	greater than 4 weeks delay to SC	
Overall	budget, equity and schedule are all green	at least one category is yellow	at least one category is red	

EQUITY CATEGORIES

MBE = Minority-owned Business Enterprise

WBE = Woman-owned Business Enterprise

SDVBE = Service Disabled Veteran-owned Business Enterprise

ESB = Emerging Small Business

N-C = Non-Certified, counted for credit from a Certified Business that "graduated" out or did not reapply for certification



Kellogg MS Replacement



Kellogg Middle School

March 2021

PPS Team Lead: Steve Effros

Design: Oh Planning + Design Construction: Todd Construction

STATUS AT A GLANCE

Legend:	
	As planned: no concerns
	Caution: requires attention
	Impacts: impacts occurring

	As Planned	Caution	impacts
Budget	x		
Equity		x	
Schedule	x		
Overall		x	

BUDGET

Origin	nal Budget	Current Budget	Actuals To Date	Committed		Estimate At Completion	Over/Under (1.000.000)	
	59,800,000	59,811,150	53,060,611	3,278,253	56,338,864	58,811,150	(1,000,000)	

Contingency	Contingency
Remain / \$	Remain / %
3,735,427	6.25%

EQUITY Percent of payments made to Certified owned businesses, percent of labor hours of apprenticeable trades; cumulative

	MBE	WBE	SDVBE	ESB	N-C	TOTAL	goal	MIN	goal	FEM	goal	APPR	req
Consultants	0.00%	93.90%	0.00%	0.36%	0.00%	94.26%	18%						
Contractors	3.22%	0.82%	0.00%	0.40%	0.00%	4.43%	18%						
Overall	2.87%	10.97%	0.00%	0.39%	0.00%	14.23%	18%						
Workforce								30%	25%	3%	14%	24%	20%

SCHEDULE	CHEDULE NEXT MILESTON			E:	TCO				▼ On Track			k? Yes 🔻			,	
PROJECT PHASE		2018		2019			2020			2021						
Planning																
Design																
Construction													¥			
School Opening(s)																
Baseline	Planning		Design			Construction			School Opening							



Kellogg MS Replacement





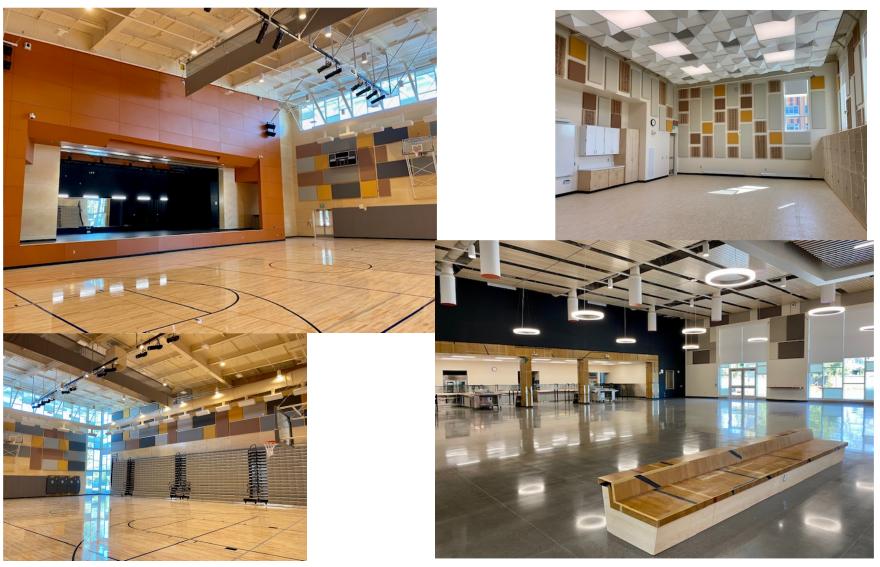
Site – Walking Path/Play Field

Kon

Site – Entry/Parking Lot March/2021



Kellogg MS Replacement

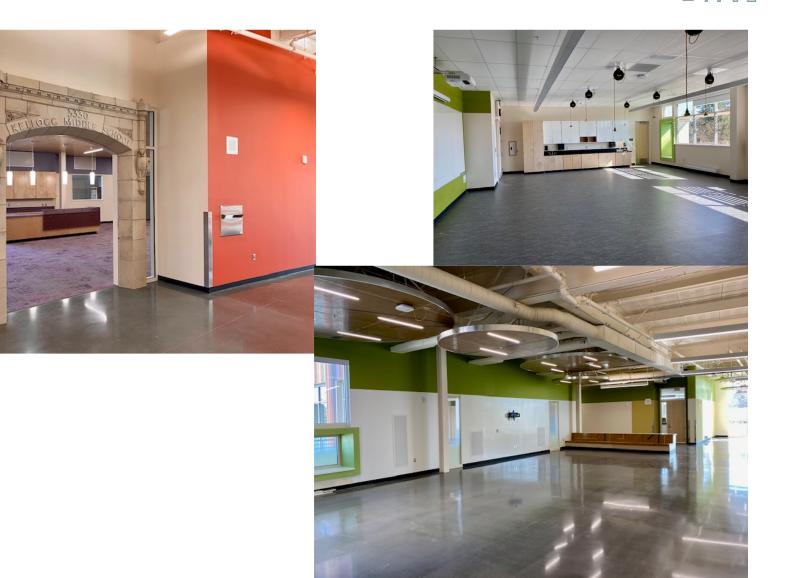


Performing Arts/Gym March/2021 **Commons & Music Room**

Kon



Kellogg MS Replacement



Science Classroom & Extended Learning Area

Media/Library Salvaged Entry Portal March/2021



Kellogg MS Replacement



Plaza with Inspirational Words March/2021 **Courtyard with Inspirational Quotes**



McDaniel HS Modernization



McDaniel High School Modernization

March 2021

PPS Team Lead: Jessie Steiger Design: Opsis Architecture Construction: Fortis Construction

STATUS AT A GLANCE



	As Planned	Caution	Impacts
Budget		x	
Equity		x	
Schedule		x	
Overall		x	

BUDGET

	Original Budget	Current Budget	Actuals To Date	Committed		Estimate At Completion	Over/Under	Contingency Remain / \$	Contingency Remain / %
I	199,000,000	202,542,500	158,124,620	33,975,910	192,100,530	202,542,500	-	6,751,735	3.33%

EQUITY Percent of payments made to Certified owned businesses, percent of labor hours of apprenticeable trades; cumulative

	MBE	WBE	SDVBE	ESB	N-C	TOTAL	goal	MIN	goal	FEM	goal	APPR	req
Consultants	19.48%	7.23%	0.00%	11.04%	0.00%	37.75%	18%						
Contractors	2.01%	0.92%	0.00%	0.11%	0.04%	3.07%	18%						
Overall	3.55%	1.48%	0.00%	1.07%	0.04%	6.14%	18%						
Workforce								31%	25%	5%	14%	21%	20%

SCHEDULE	SCHEDULE NEXT MILESTONE				E:	TCO			•			On Track	k?	Yes		•
PROJECT PHASE		2018		2019			2020			2021						
Planning																
Design																
Construction													*			
School Opening(s)																
Baseline	Planning		Design		Construction			School Opening								



McDaniel HS Modernization



Aerial photo – March 10, 2021

March 2021



McDaniel HS Modernization



Aerial photo – March 10, 2021

March 2021

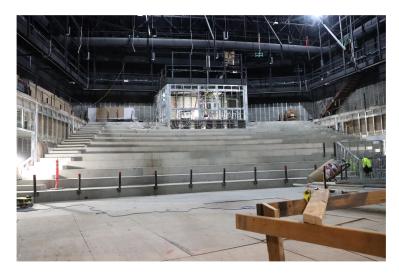
Kri



McDaniel HS Modernization



Typical Science Lab



Theatre



Commons



Main Gym

Kon



Lincoln HS Replacement



Lincoln High School

March 2021

PPS Team Lead: Erik Gerding Design: Bora Architects Construction: Hoffman Pacificmark

STATUS AT A GLANCE



	As Planned	Caution	Impacts
Budget	x		
Equity		x	
Schedule	x		
Overall		x	

BUDGET

Original Budget	Current Budget	Actuals To Date	Committed		Estimate At Completion	Over/Under
242,500,000	242,500,000	65,087,204	146,236,332	211,323,536	242,500,000	

Contingency	Contingency
Remain / \$	Remain / %
25,329,380	10.45%

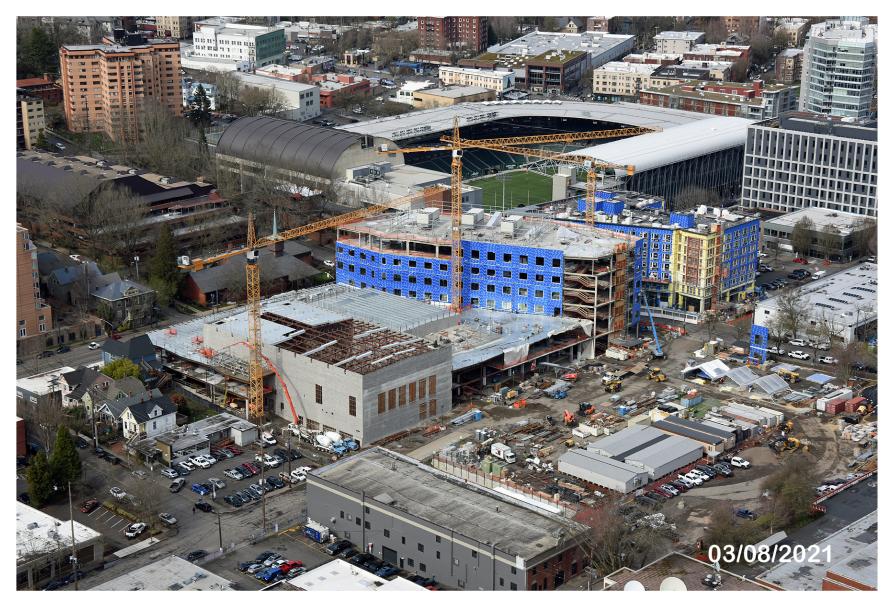
EQUITY Percent of payments made to Certified owned businesses, percent of labor hours of apprenticeable trades; cumulative

	MBE	WBE	SDVBE	ESB	N-C	TOTAL	goal	MIN	goal	FEM	goal	APPR	req
Consultants	0.25%	1.13%	0.00%	0.14%	0.00%	1.51%	18%						
Contractors	1.64%	21.43%	0.00%	0.00%	0.00%	23.07%	18%						
Overall	1.84%	18.95%	0.00%	0.34%	0.00%	21.13%	18%						
Workforce								35%	25%	2%	14%	20%	20%

SCHEDULE	CHEDULE NEXT MILESTONE		E:	E: Substantial Completion					▼ On Track? Yes ▼					,		
PROJECT PHASE		20)20			20	21			20)22			20	23	
Planning																
Design																
Construction					*											
School Opening(s)																
Baseline		Planning				Design			Construc	tion			School O	pening		



Lincoln HS Modernization



Aerial photo – March 8, 2021

March 2021



Lincoln HS Modernization



Aerial photo – March 8, 2021

March 2021

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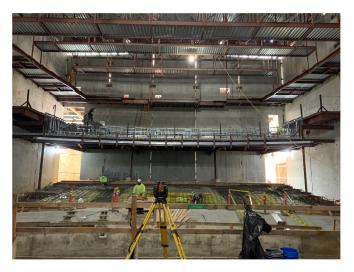
Lincoln HS Modernization



Gymnasium



Steel stairs leading to the gym



Theatre



Mockup

March 2021

Kni



Benson HS Modernization



Benson HS Modernization

March 2021

PPS Team Lead: Brian Oylear Design: Bassetti Architects Construction: Andersen Construction

STATUS AT A GLANCE

Legend:	
	As planned: no concerns
	Caution: requires attention
	Impacts: impacts occurring

	As Planned	Caution	Impacts
Budget		x	
Equity		x	
Schedule	x		
Overall		x	

BUDGET

	Original Budget	Current Budget	Actuals To Date	Committed	Actuals + Committed	Estimate At Completion	Over/Under	Contingency Remain / \$	Contingency Remain / %
I	281,940,622	281,940,622	18,417,884	31,200,674	49,618,558	281,940,622	-	23,103,045	8.19%

EQUITY Percent of payments made to Certified owned businesses, percent of labor hours of apprenticeable trades; cumulative

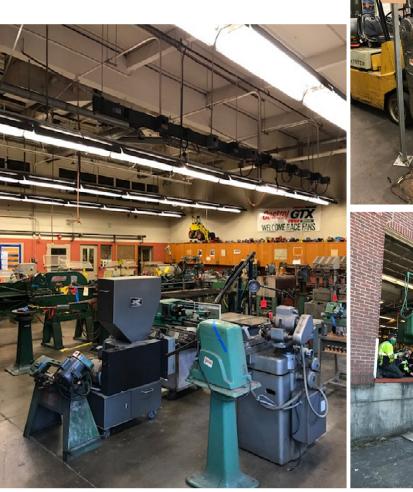
	MBE	WBE	SDVBE	ESB	N-C	TOTAL	goal	MIN	goal	FEM	goal	APPR	req
Consultants	0.41%	0.00%	0.00%	0.00%	14.67%	15.08%	18%						
Contractors	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	18%						
Overall	0.41%	0.00%	0.00%	0.00%	14.67%	15.08%	18%						
Workforce								31%	25%	16%	14%	27%	20%

SCHEDULE	T		E:	100%	CD	•			On Trac	Yes			•		
PROJECT PHASE		20	21			20)22		20	23			20)24	
Planning															
Design			\bigstar												
Construction															
School Opening(s)															
Baseline		Planning				Design		Construc	tion			School O	pening		



Benson HS Modernization

Sale of existing equipment at Benson via Gov Auctions

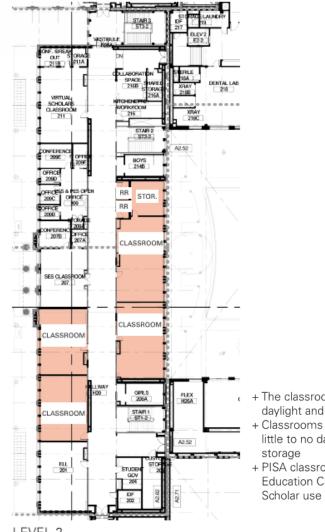






March 2021

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Redesign of space previously assigned to PISA



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LOWER LEVEL

+ General Education classrooms currently located in Bldg G1 (Auxilary Gym Bldg) Lower Level can be converted to storage.

- + The classrooms in Bldg E (Admin Bldg) have ample daylight and are centrally located.
- + Classrooms that are not centrally located or that have little to no daylight could be used instead for building storage
- + PISA classrooms can be converted for use as General Education Classrooms during the school day and Virtual Scholar use afterschool.





Benson: Multiple Pathways Building

MPG Building

March 2021

PPS Team Lead: Brian Oylear Design: Bassetti Architects Construction: Andersen Construction

STATUS AT A GLANCE



	As Planned	Caution	Impacts
Budget	×		
Equity		×	
Schedule	x		
Overall		×	

BUDGET

(Original Budget	Current Budget	Actuals To Date	Committed		Estimate At Completion	Over/Under		Contingency Remain / %
	63,727,728	63,727,728	1,041,562	4,948,007	5,989,569	63,727,728	-	6,483,282	10.17%

EQUITY Percent of payments made to Certified owned businesses, percent of labor hours of apprenticeable trades; cumulative

	MBE	WBE	SDVBE	ESB	N-C	TOTAL	goal	MIN	goal	FEM	goal	APPR	req
Consultants	0.41%	0.00%	0.00%	0.00%	14.67%	15.08%	18%						
Contractors	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	18%						
Overall	0.41%	0.00%	0.00%	0.00%	14.67%	15.08%	18%						
Workforce								31%	25%	16%	14%	27%	20%

SCHEDULE		NEXT M	ILESTON	E:	100%	DD	•			On Trac	k?	Yes	•	•
PROJECT PHASE	20)21			20)22		20	23			20)24	
Planning														
Design		\bigstar												
Construction														
School Opening(s)														
Baseline	Planning				Design		Construc	tion			School O	pening		



Benson: Multiple Pathways Building

SCHEMATIC DESIGN



Kon



Benson: Multiple Pathways Building



STAKEHOLDER INPUT & MODIFICATIONS

CTE SPACE

- + Request for commercial level kitchen, with gas at Culinary
- + Further development of Manufacturing and Auto CTE and infrastructure needs

MAKERSPACE

- + Not in original masterplan, design team reviewed options near CTE shops vs. near academic classrooms.
- + Landed on third floor near academic classrooms based on input.

SCIENCE LABS

+ Separated and distributed into learning communities for academy model, based on input from school administration







Benson Campus: Swing Sites



March 2021

PPS Team Lead: Brian Oylear Design: Bassetti Architects Construction: Andersen Construction

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STATUS AT A GLANCE



	As Planned	Caution	Impacts
Budget	x		
Equity		x	
Schedule	x		
Overall		x	

BUDGET

Original Budget	Current Budget	Actuals To Date	Committed		Estimate At Completion	Over/Under	Contingency Remain / \$	Contingency Remain / %
14,060,648	14,060,648	4,032,068	9,727,176	13,759,244	14,060,648	-	3,321,396	23.62%

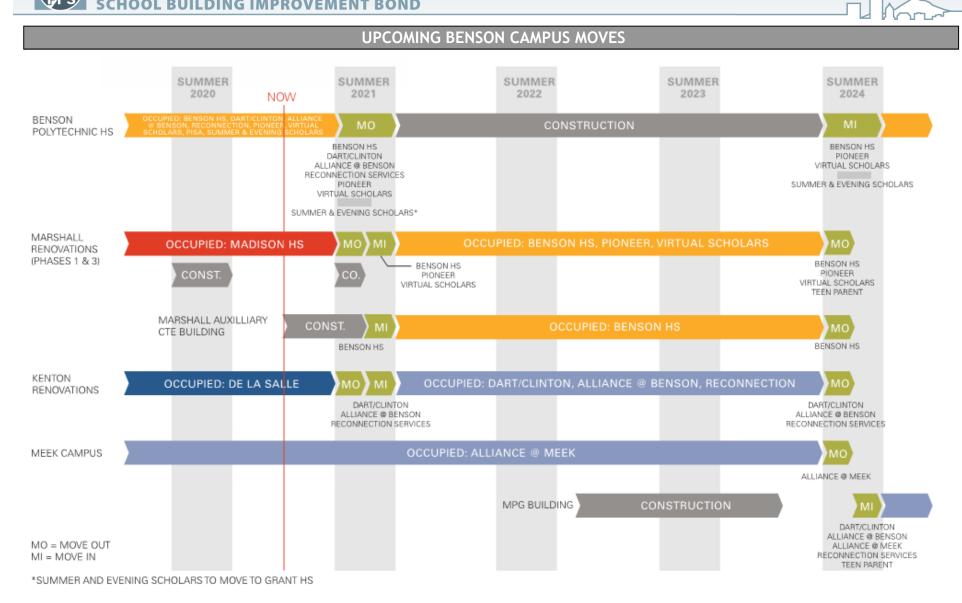
EQUITY Percent of payments made to Certified owned businesses, percent of labor hours of apprenticeable trades; cumulative

	MBE	WBE	SDVBE	ESB	N-C	TOTAL	goal	MIN	goal	FEM	goal	APPR	req
Consultants	0.41%	0.00%	0.00%	0.0%	14.67%	15.08%	18%						
Contractors	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	18%						
Overall	0.41%	0.00%	0.00%	0.00%	14.67%	15.08%	18%						
Workforce								31%	25%	16%	14%	27%	20%

SCHEDULE		NEXT M	ILESTON	E:	50% (Constructio	on	•	▼ On Track? Yes ▼						
PROJECT PHASE	20)21			20	22			20	23			20)24	
Planning															
Design															
Construction	*														
School Opening(s)															
Baseline	Planning			Design				Construction				School Opening			

Benson HS Modernization

SCHOOL BUILDING IMPROVEMENT BOND





Grant Upper Field Improvements

Grant Upper Field Improvements March 2021 PPS Team Lead: Jamie Hurd Design: BORA Architects Construction: TBD ᠂ᡣ᠘

STATUS AT A GLANCE

Legend:	_
	As planned: no concerns
	Caution: requires attention
	Impacts: impacts occurring

	As Planned	Caution	Impacts
Budget	x		
Equity	x		
Schedule			×
Overall			×

BUDGET

Original Budget	Current Budget	Actuals To Date	Committed		Estimate At Completion	Over/Under		Contingency Remain / %
1,900,000	1,900,000	230,389	383,973	614,362	1,900,000	-	300,000	15.79%

EQUITY Percent of payments made to Certified owned businesses, percent of labor hours of apprenticeable trades; cumulative

	MBE	WBE	SDVBE	ESB	N-C	TOTAL	goal	MIN	goal	FEM	goal	APPR	req
Consultants	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	18%						
Contractors	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	18%						
Overall	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	18%						
Workforce								0%	25%	0%	14%	0%	20%

SCHEDULE	HEDULE NEXT MILESTON					E: Permit Drawings						On Trac	k? Yes 🔻			
PROJECT PHASE		2019				20)20			20	21		2022			
Planning																
Design									*							
Construction																
School Opening(s)																
Baseline		Planning			Design				Construction				Field Available for Play			



Grant Upper Field Improvements



Site Plan

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Grant Upper Field Improvements



Future softball location



From the street

March 2021



Roosevelt HS Phase IV



Roosevelt Phase IV

March 2021

PPS Team Lead: Rolando Aquilizan Design: Bassetti Architects Construction: Todd Construction

STATUS AT A GLANCE

Legend:	
	As planned: no concerns
	Caution: requires attention
	Impacts: impacts occurring

	As Planned	Caution	Impacts
Budget		x	
Equity			x
Schedule			x
Overall			x

BUDGET

Original Budg	t Current Budget	Actuals To Date	Committed	Actuals + Committed	Estimate At Completion	Over/Under		Contingency Remain / %
4,615,0	00 6,362,016	873,540	4,705,623	5,579,163	6,362,016	-	558,096	8.77%

EQUITY Percent of payments made to Certified owned businesses, percent of labor hours of apprenticeable trades; cumulative

	MBE	WBE	SDVBE	ESB	N-C	TOTAL	goal	MIN	goal	FEM	goal	APPR	req
Consultants	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	18%						
Contractors	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	18%						
Overall	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	18%						
Workforce								0%	25%	47%	14%	61%	20%

SCHEDULE	NEXT MILESTONE			E: 50% Construction							On Trac	k? No 🔻			•
PROJECT PHASE	2018				20)19			20	20			20)21	
Planning															
Design															
Construction												☆			
School Opening(s)															
Baseline	Planning		Design				Construction				School Opening				



Roosevelt HS Phase IV



1 Krz



Roosevelt HS Phase IV



Foundation Progress Photos – March 12, 2021

1 Km



Roosevelt HS Phase IV





Foundation Progress Photos – March 12, 2021

Kon

BPS

SCHOOL BUILDING IMPROVEMENT BOND



Workplan Discussion





2021 Work Plan

	Project Updates	Special Topics - to be confirmed
May	2017 Health & Safety 2020 Infrastructure	Performance Audit Year 4 Draft Workplan
July	2020 Technology 2020 Curriculum 2020 Capacity	Business Equity Update
September	2012 / 2017 / 2020 Modernizations	Performance Audit Presentation (<i>if not</i> combined with Board Bond/Audit Committee presentations)
November	2017 Health & Safety 2020 Infrastructure	Financial Audit Presentation

BPS

SCHOOL BUILDING IMPROVEMENT BOND



Adjourn

Next meeting: May 26, 2021, 5:30pm